

# Efficiency in Christianity Is Motto of "Billy" Sunday

The Evangelist Applies Business Methods to Religion and His Revivals Are Scientifically Conducted.

Here is a story of how the wheels go around in a Billy Sunday campaign.

Nothing so carefully planned and systematically worked out in the way of a revival has yet been attempted. Efficiency has been applied to religion.

This article goes behind the scenes of the great mass meeting, and likewise relates the dozens of simultaneous gatherings in smaller groups during Sunday's campaigns.

A study of Sunday's methods is a study in organization. Each phase of his work is in charge of an expert. The whole is as perfectly dove-tailed and as smooth running as the operation of a big circus.

By J. R. HILDEBRAND.

A perfect religious machine. Efficiency applied to Christianity. Evangelism reduced to an exact science. These are phrases by which Billy Sunday's campaigns most frequently are described.

Takes the old-fashioned revival. It came into town, having been advertised from pulpits, among the churchgoers, whom it was not intended to reach, gathered in great numbers, and left with the loose ends of its results for ministers to gather up as best they might.

If Billy Sunday were engaged to come to Washington one year from this month, advance agents would be at his side, and he would be invited to look over the ground. A sort of stock company would be formed, and enough pledges obtained to guarantee the expenses of erecting a tabernacle, of paying the Sunday party's fare here, and of providing them quarters.

Needed \$18,000 in Scranton.

In Scranton \$18,000 was needed for this purpose. In many places the sum has been less. These pledges are not paid. They only serve as a guarantee fund, so that churches are not assessed in case the revival fails to pay its own way. Collections are taken from the first meeting to defray these expenses. And never yet has Sunday failed to meet his expenses.

Washington is divided into districts. In Scranton there were nine districts. Here there probably are twelve. The districts are organized. The success of his campaigns are based on the success of these districts. District committees are organized. A religious census of each district is taken. The meetings are thoroughly advertised among all classes of citizens, with emphasis on those the church does not normally reach. The main publicity channels.

Meanwhile personal workers are being solicited and trained. Committees on building, ushering, entertainment, nursing, decoration and numerous other phases of the work are organized. They not only are formed but their members are checked thoroughly in the work they are to do.

A Matter of Salesmanship.

Sunday believes in making his meetings fit the needs of the particular community in which he is working. He does not appear with a "free for all" invitation, and a "come who will" message. Salvation, in his opinion, is a matter of salesmanship. It must not only be offered to the individual holders-out against its influence.

"Go ye into all the world," he will tell you, applied just as much to the fellow next door as to the benighted heathen. The former, he will remind you, is often a far more difficult case to deal with than the latter. Each is given a special field, which to operate. Shop meetings are not held. Sunday's Bible classes for society women come as an innovation. And they have been highly successful.

Meets Social Leaders.

Miss Grace Saxe gets into touch with the social leaders of the city. She gets some one who is interested in the coming work to have a "Bible class tea." Social leaders come out of curiosity and remain to pray. These drawing room meetings continue throughout Sunday's stay in a city. Once a week he conducts a meeting. Miss Saxe also arranges for the Sunday luncheon for school teachers and business women. High school girls are organized into Bible study classes under her direction. She is considered one of the best Bible teachers in the country, and her methods of presentation have been responsible for making the Bible a living, interesting book to thousands who hitherto had considered it a sort of romance.

Miss Saxe helps in the work among business women. With women, as with men, Sunday believes in reaching the individual as well as those in the number. Miss Saxe's luncheon for business girls is held from 11 o'clock to 1:30. Girls are charged five cents apiece for luncheon and afterwards they are invited upstairs to hear Miss Miller give a talk which she repeats for each succeeding group as they come in. Attendance at these luncheons ranged from five, in the early part of the campaign, to 1,500 after the first week.

Goes Into Factories.

In manufacturing communities Mrs. William Asher has charge of the work in factories. In Pittsburgh she succeeded in organizing flourishing Bible classes in seventy-nine factories. She also is qualified to deal with reformed women, and it is she who lends a helping hand to those who forsake the red light districts to climb back into the walks of decent living.

What Mrs. Asher does for the shop woman the Rev. L. K. Peacock does for the shop man. His talks among factory workers have been popular.

## HOW BILLY SUNDAY RUNS A CAMPAIGN

His advance agents form a stock company in the city to be visited, a year prior to revival. They obtain pledges to cover costs of erecting a tabernacle and paying expenses of the evangelist's party.

Collections taken from the first meeting are used to defray these expenses, thus relieving the guarantors of their pledges.

A city is divided into districts and prayer meetings held nightly during the month preceding the revival.

Workers are trained to take charge of the building, nursery, decorations, and to act as ushers and guides.

Bible class meetings are held in workshops, factories, stores, and schools under the direction of Miss Grace Saxe, Miss Frances Miller, Mrs. William Asher, the Rev. L. K. Peacock, and other aides of the evangelist.

The ministers and church societies co-operate with the evangelist and continue the work inaugurated by him during the campaign.

and almost always have received the warm support of employers.

Another phase of Mrs. Asher's work is the training of personal workers. Her meetings include the hospitals, where some of the most sturdy Bible classes have been organized among nurses, who cannot leave to attend outside meetings.

Mr. Peacock also attends ministers' meetings, and he acts as a sort of clearing house for the business of the revival as it touches the work of churches. He also works among the lodges, all of which in Scranton have attended the meetings in delegations. The Masons marched, 2,500 strong, to one meeting. Special reservations are made for these bodies of lodge men, as well as delegations that attend from factories. These are the only reservations of any sort made at the Sunday meetings.

All Other Seats Free.

All other seats are free to the first comer, and the banker, the lawyer, the city official must come early and take his chances, as well as the miner, the factory worker, or the day laborer.

One of the important features of Sunday's meetings is the music. Homer Rodeheaver conducts the choir. In Scranton it numbered 500 voices. But long before his coming a local conductor is engaged, and the choir is trained in singing militant, stirring gospel hymns.

B. D. Ackley, whose work as secretary already has been described, works of handling mail during a Sunday campaign is no small task. Though it is one of the most tedious, it gives personal attention to the letters that pour in, running from one day in Scranton to the next.

Many of these are begging letters. About one-third fall in that class. In one day in Scranton the requests ranged from the solicitation for \$200 by one woman who said she wanted that amount to buy a new suit, to a request for \$25 from a professed false letter to buy a new set of false teeth.

To Mr. Rodeheaver, in addition to

## RECORDS ARE BROKEN IN CLEAN-UP WEEK

Washington's third annual "clean city" campaign ended today.

Results showed it to have been a decided success.

With less dirt to deal with, more was removed during the week than in either of the previous crusades.

Hundreds of tons of refuse, gathered from cellar and garret, back yard and vacant lot, have been carted to the city dumps. The exact number will not be known until the reports of the contractors are received next week.

During "city cleaning" week, the number of tons, according to Dr. Arthur L. Murray, secretary of the committee, will largely exceed last year's record.

Co-operation Brings Success.

"The success of the campaign," said W. H. Richardson, chairman, today, "is due not only to the members of the clean-city committee, but to the citizens' associations, the pupils of the public schools, the Boy Scouts, and the thousands of householders who have labored so zealously in the public interest."

Without the hearty co-operation of these agencies, the work of the committee would have amounted to little. Housekeepers are realizing more and more every year that the "clean-city" campaign is conducted primarily in their own back yards, and each year they are contributing more to its success. The thanks of the committee are due also to the Street Cleaning, Health, and Police Departments, all of which have rendered splendid service.

The following statement was issued by Dr. Arthur L. Murray, secretary of the committee:

"A trip over a considerable portion of the city late yesterday afternoon showed that the city, taken as a whole, was unusually clean. Sections which are notable for the unsightly conditions of their lots in many instances, presented appearances of particular tidiness. There still remain, however, places where refuse has not been removed. These neglected accumulations, as they come to the attention of the clean city committee, be corrected as early as possible.

Will Continue Work.

"The civic pride of occupants of premises and owners of lots which have not been cleaned will be appealed to by special individual communications. If these appeals do not have the desired effect of causing the removal of the refuse, the committee will feel called upon to invoke the aid of the law."

## LOCAL AND NEW YORK FINANCIAL NEWS

### UNUSUAL ACTIVITY ON 'CHANGE TODAY

Stocks were unusually active on the Washington Stock Exchange today, the weak tone of New York affecting local conditions to a noticeable extent. There was an unusually large amount of both buying and selling during today's session, and in nearly every instance, prices remained firm.

The bond list was steady, and a general demand resulted. The 5 per cent bond of the Capital Traction Company, \$2,500, sold at 107 1/2, which was the market closed. City and Suburban bonds brought 105 and 104 1/2, the latter figure prevailing on the last sales. Potomac Consolidated first 5's brought 106.

But little interest was shown in Capital Traction, the 101 figure of the last several days continuing to prevail. Three small blocks during the regular session and 28 shares on the after call at 101 constituted the day's sales of that stock. Railway preferred at 80 1/2 was steady.

Langston sold a point above yesterday's asked price, 5 shares having been bought by one broker at 84. Twenty shares of Riggs National constituted the sales of bank stock. Yesterday, Eppa Hunton, Jr., of Richmond, brought 82, and 12 shares sold at 82 1/2.

At a meeting of the boards of directors of the Washington Southern and the Richmond, Fredericksburg and Potomac railroad, held in New York yesterday, Eppa Hunton, Jr., of Richmond, was named as general counsel for the two roads. Mr. Hunton will succeed Caperton Braxton, who died recently.

Members of the Southeastern Kansas Commercial Club, of Independence, Kan., one of the largest delegations of Western business men to visit the East in recent months, will arrive in Washington today. The Westerners have a private train of twelve cars, and will visit the principal cities of the East.

New York Cotton.

Furnished the Washington Times by N. L. Carpenter & Co., New York branch office, Woodward Building, Herbert H. Brown, manager.

Open. High. Low. Close. Prev. May 12.45 12.55 12.40 12.40 12.54 July 12.34 12.39 12.23 12.23 12.34 August 12.14 12.14 11.99 12.01 12.14 October 11.58 11.62 11.51 11.51 11.64 December 11.56 11.60 11.49 11.49 11.64 January 11.47 11.53 11.47 11.53 11.63 March 11.48 11.58 11.48 11.48 11.63

New Orleans Cotton.

Furnished the Washington Times by N. L. Carpenter & Co., New York branch office, Woodward Building, Herbert H. Brown, manager.

Open. High. Low. Close. Prev. May 12.75 12.75 12.66 12.66 12.77 July 12.67 12.68 12.56 12.56 12.67 October 11.58 11.62 11.51 11.51 11.64 December 11.56 11.60 11.49 11.49 11.64 January 11.47 11.53 11.47 11.53 11.63 March 11.48 11.58 11.48 11.48 11.63

Army and Navy

Resignation of Captain HENRY L. DURANT, Seventeenth Infantry, U. S. Army, to the Adjutant General's Department, to Walter Reed, for observation and treatment.

NAVY.

Commander WALDO EVANS, to command Albany.

Lieutenant G. A. ALEXANDER, to Albany.

Lieutenant T. F. CALDWELL, to Tennessee.

Ensign H. H. HAWKINS, to Albany.

Ensign E. E. KERR, to Albany.

Ensign C. E. HOARD, to temporary duty receiving ship, San Francisco, as instructor of cadets.

Ensign THOMAS SHINE, to temporary duty receiving ship, San Francisco, as instructor of cadets.

Surgeon F. E. McCULLOUGH, to naval training station, Newport, R. I.

Surgeon R. C. HOLMES, to assistant to Surgeon General, Washington.

Passed Assistant Surgeon E. H. H. OLD, to naval hospital, Washington.

Passed Assistant Surgeon C. E. STRITE, to naval station, Key West, Fla.

Passed Assistant Surgeon H. W. B. TURNER, to Albany.

MOVEMENTS OF VESSELS.

Arrived: M. L. HARRIS, from Annapolis, at Aqueduct, Cheyenne, H-1, H-2 and Iris, at San Diego, Ohio, at Philadelphia, Baltimore, from New York yard; California, from Acapulco for Mazatlan; Glacier, from Acapulco for Mazatlan; Cheyenne, H-1, H-2 and Iris, from San Pedro for San Diego; Saturn, from Thurston, Cal., for San Francisco.

Obituaries

GEORGE W. FARIS, yesterday. ALBERT G. HALL, at 120 Fifteenth street northwest, yesterday. DELIA HEANY, at 131 Third street northwest, yesterday. MRS. KATHERINE HUMPHREY, April 18, notice of funeral later. CHARLES A. McELHINNEY, April 18, notice of funeral later.

### Washington Stocks.

GOVERNMENT BONDS. Bid. Asked. U. S. Reg. 7's 107 1/2 107 3/4 U. S. Coupon 5's 107 1/2 107 3/4 U. S. Reg. 5's 107 1/2 107 3/4 U. S. Coupon 4's 107 1/2 107 3/4

### RAILROAD BONDS.

Capital Traction R. R. 5's 107 1/2 107 3/4 Anacostia & Potomac 5's 107 1/2 107 3/4 City & Suburban 5's 107 1/2 107 3/4 Columbia R. R. 5's 107 1/2 107 3/4 Metropolitan R. R. 5's 107 1/2 107 3/4 Wash. Ry. & Elec. 4's 107 1/2 107 3/4 Wash. Ry. & Elec. 5's 107 1/2 107 3/4 Wash. Ry. & Elec. 6's 107 1/2 107 3/4

### PUBLIC UTILITY STOCKS.

Wash. Ry. & Elec. com. 87 1/2 87 3/4 Wash. Ry. & Elec. pref. 87 1/2 87 3/4 Potomac Elec. Cons. 5's 107 1/2 107 3/4 Potomac Elec. 1st 5's 107 1/2 107 3/4 P. & T. Telephone 5's 107 1/2 107 3/4

### MISCELLANEOUS BONDS.

Greene-Cananea 5's 107 1/2 107 3/4 American Nat. Bank 107 1/2 107 3/4 Capital Nat. Bank 107 1/2 107 3/4 Commercial Nat. Bank 107 1/2 107 3/4 District Nat. Bank 107 1/2 107 3/4 Federal Nat. Bank 107 1/2 107 3/4 Lincoln Nat. Bank 107 1/2 107 3/4 Nat. Bank of Wash. 107 1/2 107 3/4

### NEW YORK Curb Market.

Anglo-American Oil 107 1/2 107 3/4 Atlanta-Goldfield 28 3/4 B. & O. Gen. 4's 97 1/2 97 3/4 B. & O. Joint 4's 97 1/2 97 3/4 B. & O. R. I. & P. 4's 97 1/2 97 3/4 Inter. Metro. 4's 97 1/2 97 3/4 Inter. Metro. 5's 97 1/2 97 3/4 Inter. Metro. 6's 97 1/2 97 3/4 Inter. Metro. 7's 97 1/2 97 3/4 Inter. Metro. 8's 97 1/2 97 3/4 Inter. Metro. 9's 97 1/2 97 3/4 Inter. Metro. 10's 97 1/2 97 3/4 Inter. Metro. 11's 97 1/2 97 3/4 Inter. Metro. 12's 97 1/2 97 3/4 Inter. Metro. 13's 97 1/2 97 3/4 Inter. Metro. 14's 97 1/2 97 3/4 Inter. Metro. 15's 97 1/2 97 3/4 Inter. Metro. 16's 97 1/2 97 3/4 Inter. Metro. 17's 97 1/2 97 3/4 Inter. Metro. 18's 97 1/2 97 3/4 Inter. Metro. 19's 97 1/2 97 3/4 Inter. Metro. 20's 97 1/2 97 3/4 Inter. Metro. 21's 97 1/2 97 3/4 Inter. Metro. 22's 97 1/2 97 3/4 Inter. Metro. 23's 97 1/2 97 3/4 Inter. Metro. 24's 97 1/2 97 3/4 Inter. Metro. 25's 97 1/2 97 3/4 Inter. Metro. 26's 97 1/2 97 3/4 Inter. Metro. 27's 97 1/2 97 3/4 Inter. Metro. 28's 97 1/2 97 3/4 Inter. 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